



A DIGITAL RAILWAY FOR A MODERN BRITAIN

# Virgin Trains East Coast and Network Rail

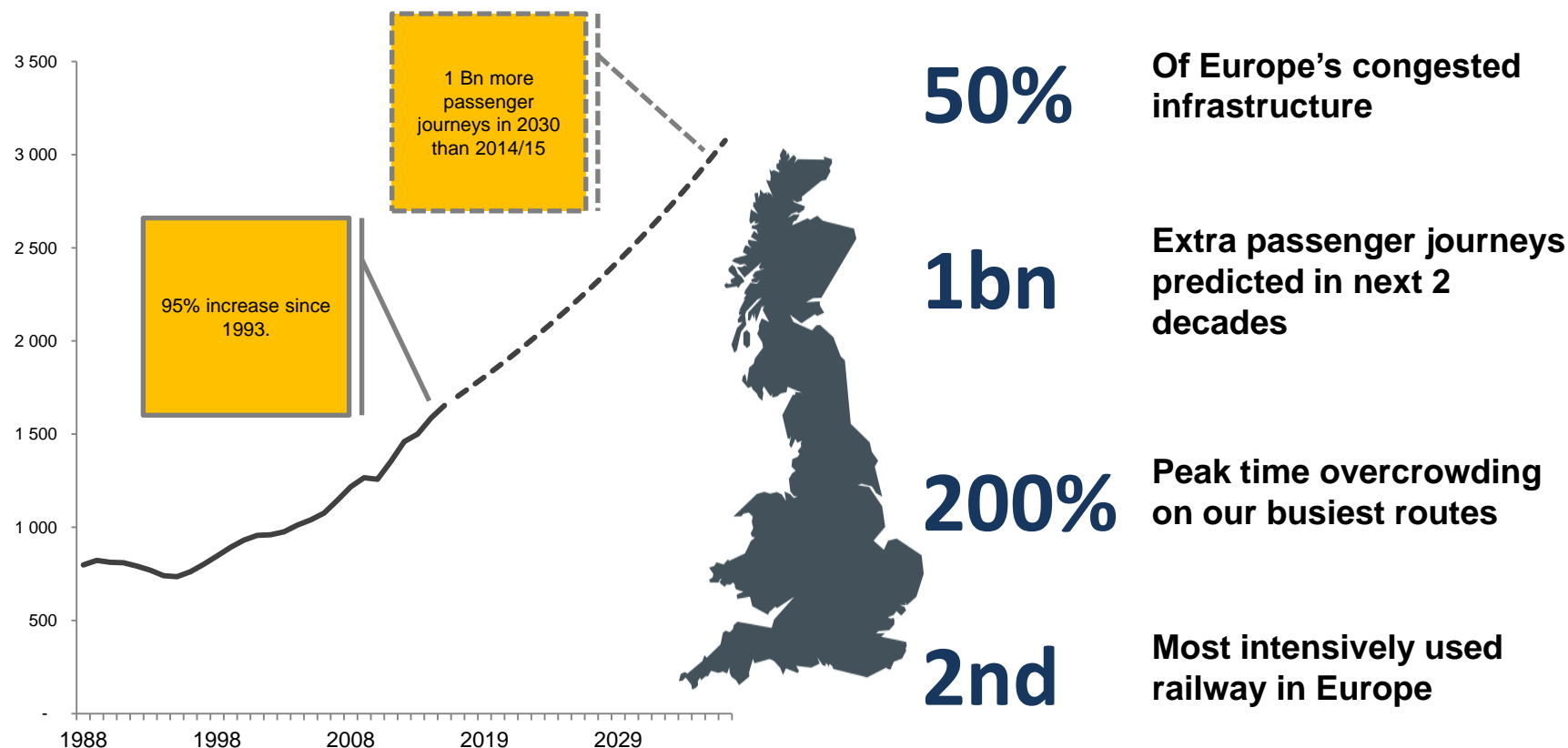
## Preparing for ERTMS and the Digital Railway on the East Coast Mainline

**Paul Boyle**  
Head of ERTMS  
Virgin Trains East Coast

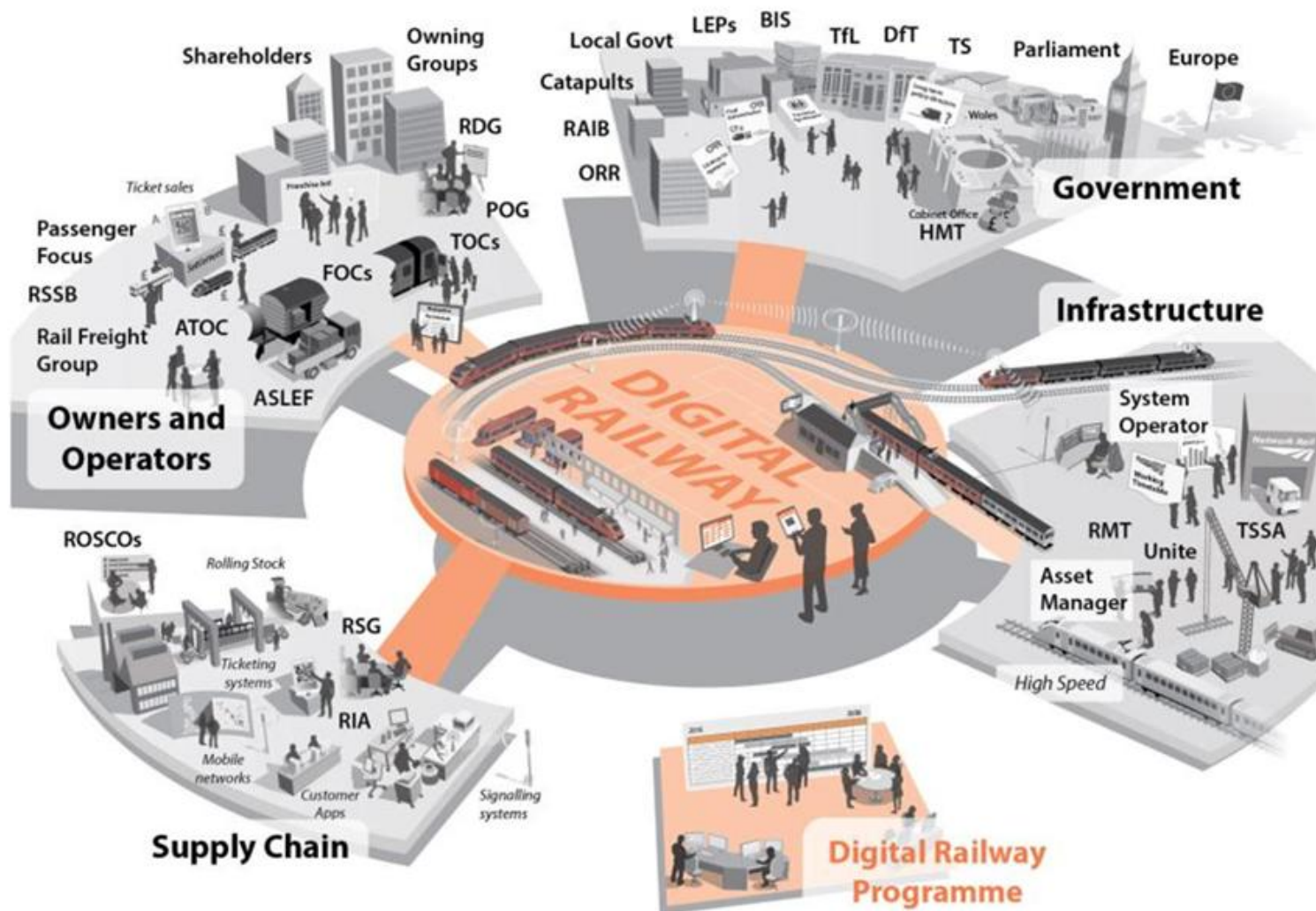
**Laura Doughty**  
Head of Business Change  
Digital Railway



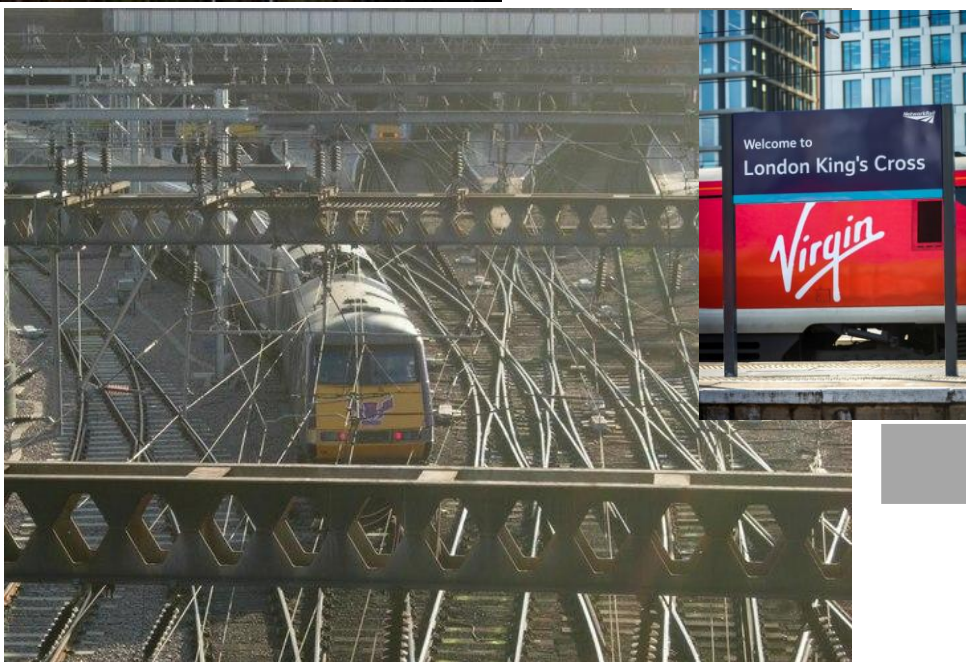
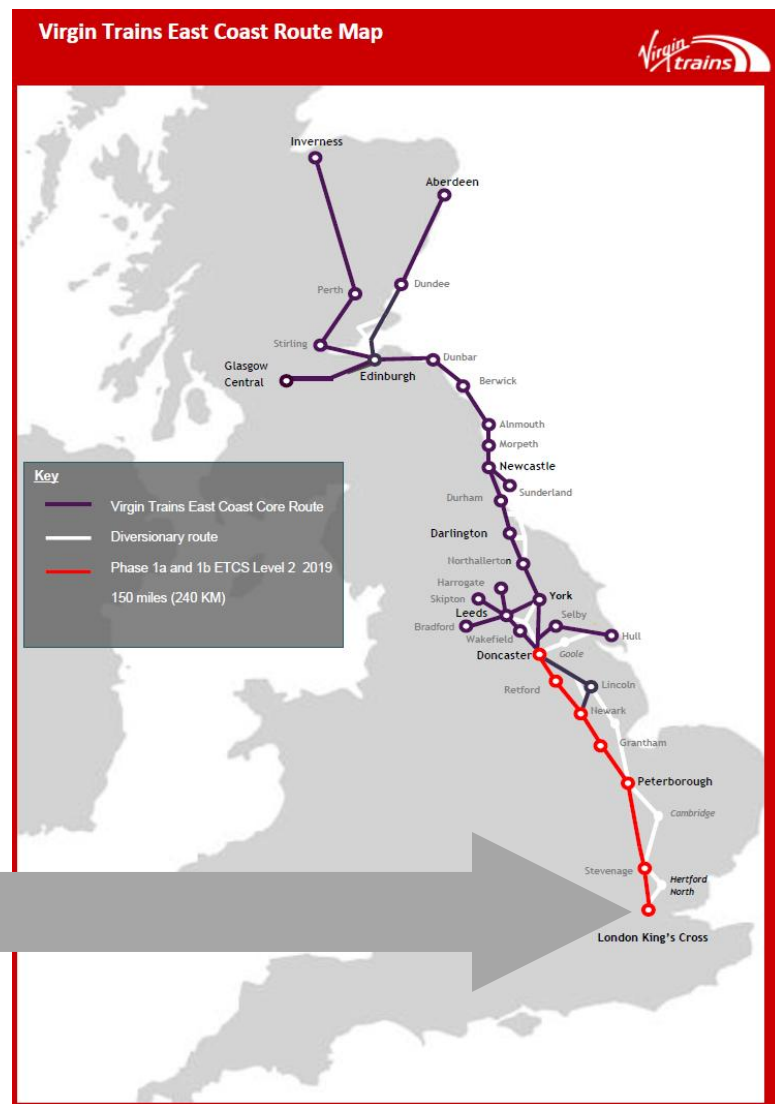
# Why do we need to change in the UK?



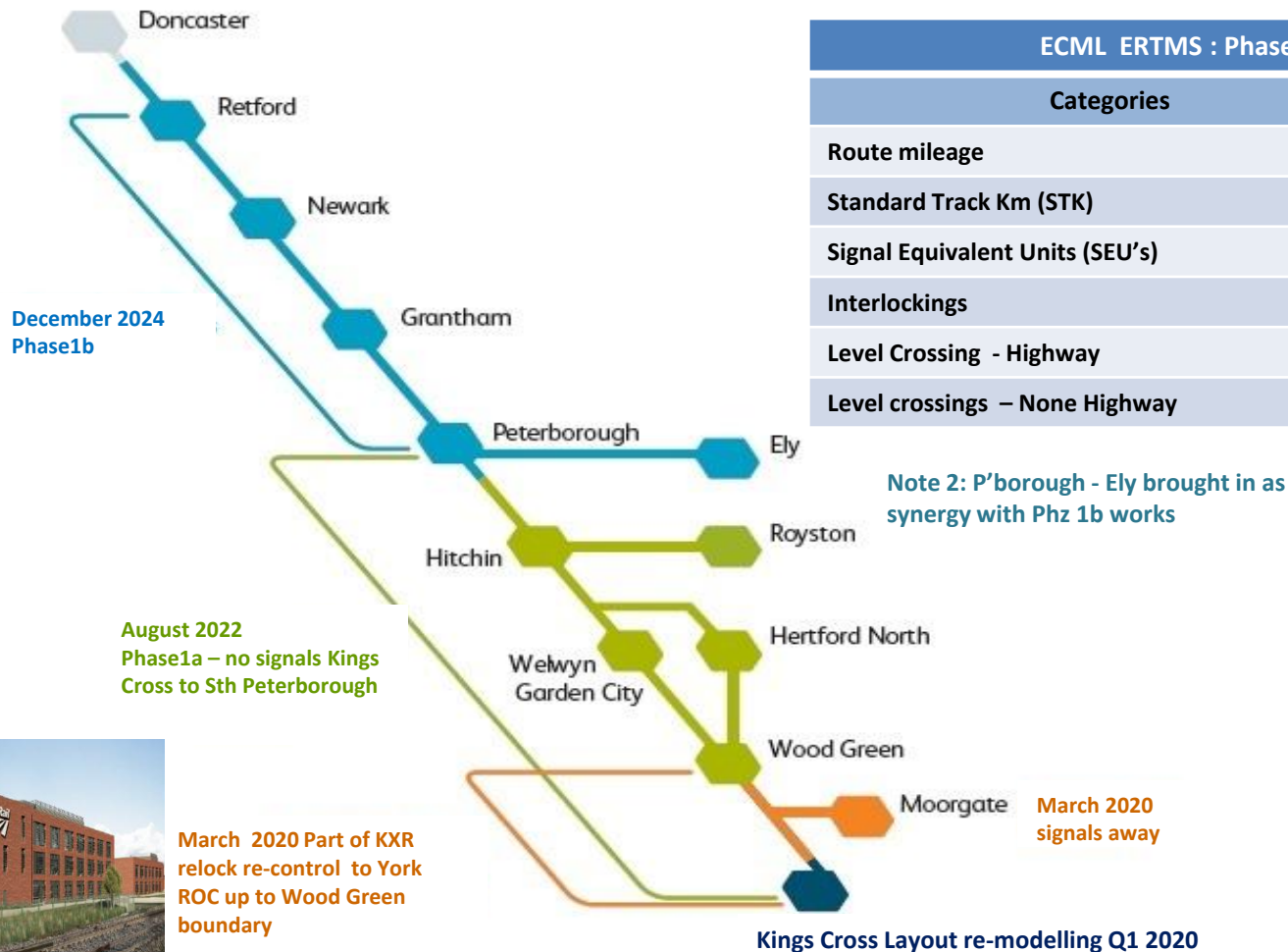
## Who Is Involved



# Size of the Challenge.... the Cambrian line to Kings Cross



# LNE Route - East Coast Main Line (ECML) ERTMS - deployment timeline



ECML ERTMS : Phase 1a & 1b	
Categories	Quantities
Route mileage	210 miles
Standard Track Km (STK)	961km
Signal Equivalent Units (SEU's)	2024
Interlockings	32
Level Crossing - Highway	56
Level crossings – None Highway	68



# The Virgin Trains Journey



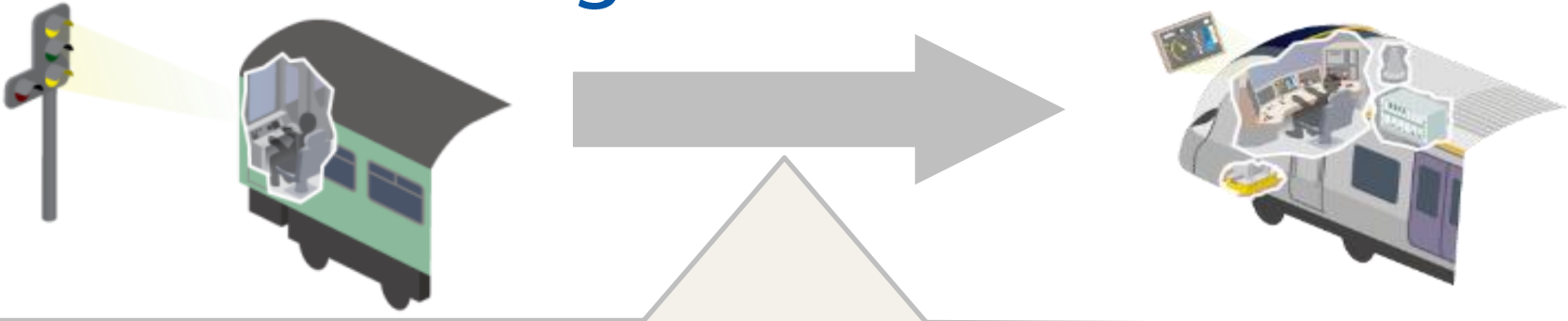
Virgin Train consider it as 2 journeys we are on:

The “Digital” journey

and.....

The “People” journey

# Changes to our Trains



## First in class

Bespoke design  
and fitment for  
our Class 91/82  
Trains



## Testing and commissioning

Thorough testing at  
Rail Innovation  
Development Centre



## Fleet fitment

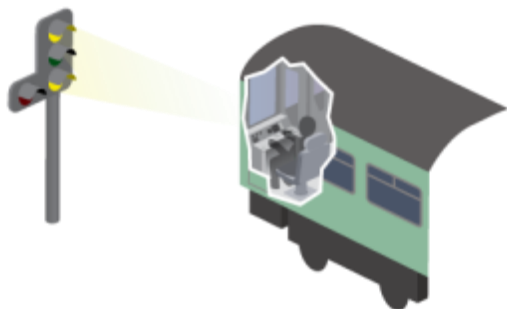
New Hitachi Class  
800/801 Trains will  
come with B3 R2  
ETCS



## Maintenance

Shift to  
data/technology  
support, new skills  
needed

# Changes to our People



**Scale of driver recruitment**  
c.40% retirement anticipated over next 7 years in UK



**Training time for New Drivers** “Street to seat” =  
18-24 months

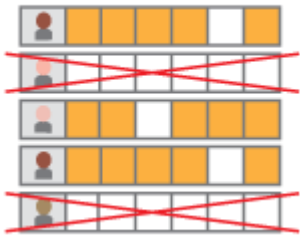
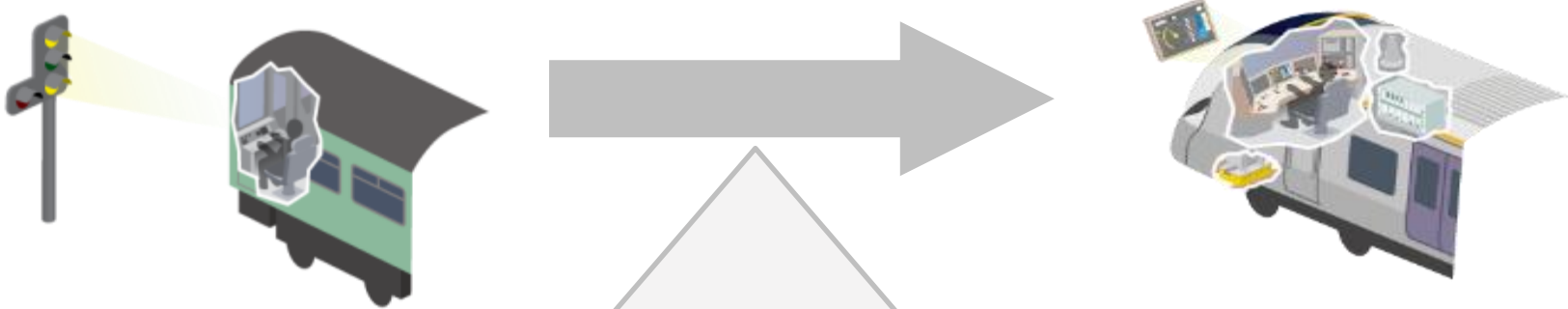


**Competency management**  
New framework needed

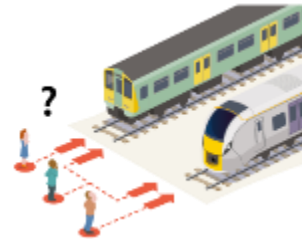


**Simulation facilities**  
Time between ETCS training and deployment needs managed

# Changes to Day to Day Operations



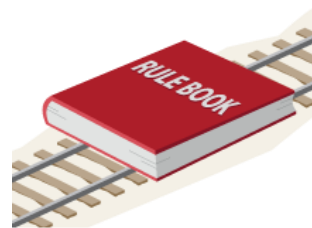
**Impact on rosters**  
 Training for 15,000+  
 existing drivers



**Phasing**  
 Matching drivers to  
 correct level of ETCS  
 equipped trains

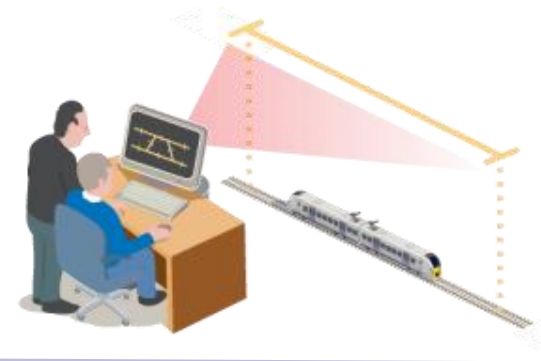
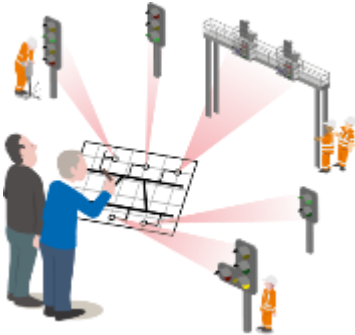


**Train performance**  
 Adapting to new  
 driving  
 characteristics



**Procedures**  
 Rewriting rule book,  
 roles & responsibilities  
 for ETCS

# Control Systems : Changes to a new signalling data model



## Skills development needed

Training / recruiting sufficient staff for new signal design paradigm



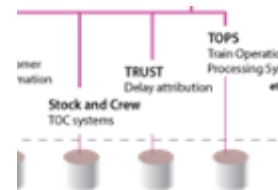
## Data quality

ETCS/TM performance dependent on reliable, secure and fit for purpose data



## Network design

Automation needed to meet volume and timeframe



## System integration

to Link Traffic Mgt with CIS, TRUST, TOPS, stock and crew etc.

# Control Systems : Capability Changes



## System changes

800 signal boxes/  
control points consolidated in 11 ROCs



## Retraining

c. 7,000 signallers and  
controllers; c. 12,000  
maintenance employees

## Culture change

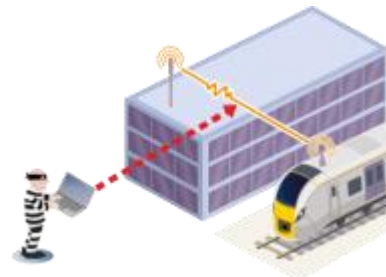
Co-location of controllers / signallers  
Different skills and operating model  
will require significant business  
change



# Control Systems : Operational Changes



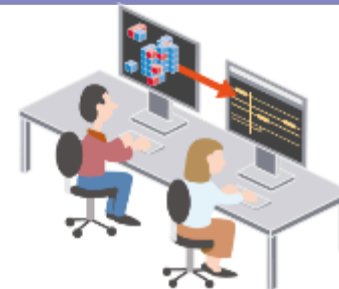
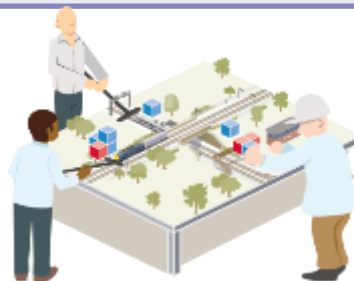
**Delay attribution**  
 Changes to the  
 Delay Attribution  
 Guide



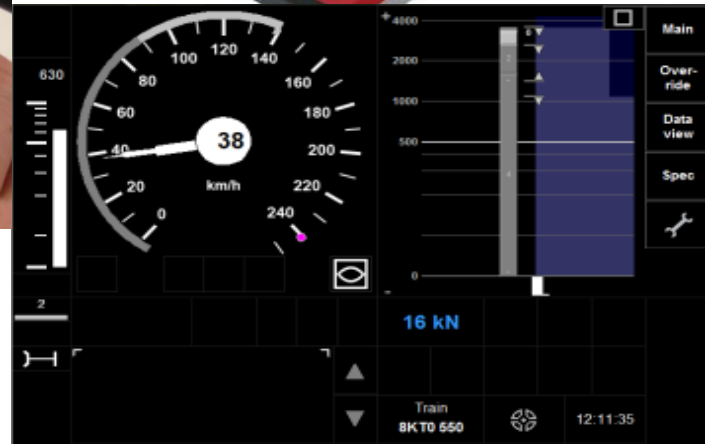
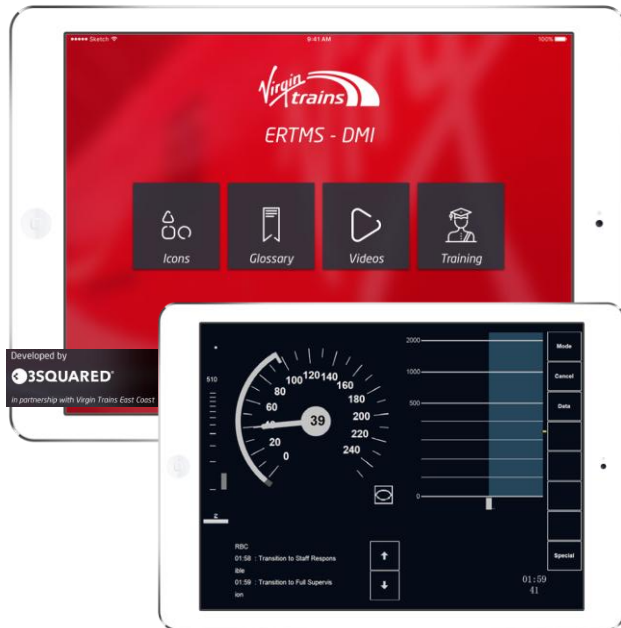
**Cybersecurity**  
 Different mindset  
 needed for digital  
 security

## Train planning

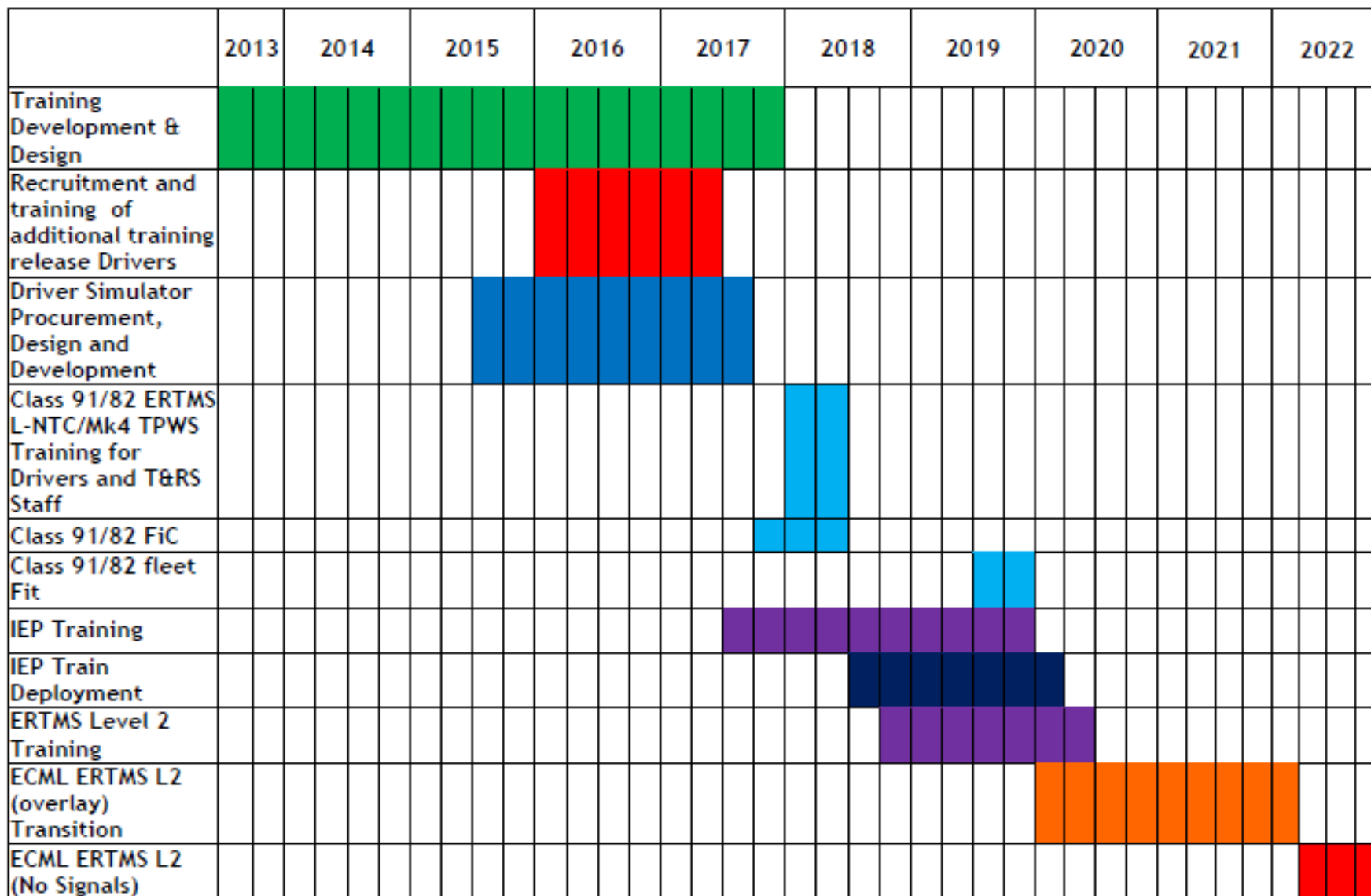
Processes based on old  
 rules will need to be re-  
 designed



# Virgin Trains East Coast – How we are preparing

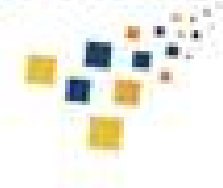
# VTEC New Trains and Training Timeline



# Thank You for listening



## Digital Railway



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